Exhibit 3: Project Letters



August 24, 2010

Mr. Samuel Schuchat California State Coastal Conservancy 1330 Broadway, 13th Floor Oakland, California 94612-2530

SUBJECT: Authorization to Release Partial In-Lieu Fee for Gateway Park

Dear Mr. Schuchat:

On June 8, 1994, the San Francisco Bay Conservation and Development Commission (BCDC) issued Permit No. 11-93 to the State of California Department of Transportation (California) for work related to the Cypress Freeway Replacement Project and other freeway improvements. The permit has been amended several times. Amendment No. Five, which was issued on March 15, 2004, required Caltrans to transmit an in-lieu fee of \$1.1 million to an interest bearing account to be used for the development of a new park on the south side of the new east span of the San Francisco-Oakland Bay Bridge. The in-lieu fee was needed to compensate for the loss of required public access improvements that were displaced by the alignment of the new Bay Bridge east span. The BCDC permit requires that the in-lieu fee be used solely for the purpose of planning and developing Gateway Park.

This letter serves as formal acknowledgement that the dispersal of \$250,000 from the \$1.1 million in-lieu public access account is an activity consistent with the authorization and requirements of BCDC Permit No. 11-93, as amended. The funds will be used towards hiring a team of planning and design consultants that will prepare a Project Study Report for the Gateway Park site.

The funds will be dispersed to the Bay Area Toll Authority, one member of the Gateway Park Working Group. The working group is a consortium of nine agencies working collaboratively to achieve excellence in its planning of this very special gateway. The working group consists of representatives from the East Bay Regional Park District, the Bay Area Toll Authority, BCDC, Caltrans, the California Transportation Commission, the City of Oakland, the Port of Oakland, the East Bay Municipal Utility District and the Association of Bay Area Governments.

We are pleased to see the funds spent on precisely the type of activity that the Commission intended. If you have any questions, please don't hesitate to contact Brad McCrea of our staff at (415) 352-3615.

Sincerely, RECEIVED

WILL TRAVIS
Executive Director

AUG 2 5 2010

COASTAL CONSERVANCY OAKLAND, CALIF.